

CONTENTS

Evolution of a Liquid Investment Firm	1
Competitive Landscape	3
Most Notable Transaction of 2Q 2019	5
Office Market Snapshot	7
In the Spotlight	9
Important Credit Considerations	11





EVOLUTION OF A LIQUID INVESTMENT FIRM

A startup fund is a unique specimen.

From incubator space to an established headquarters, these occupiers have an evolutionary pattern all their own.



FIRST OFFICE ESTABLISHED HEADQUARTERS 3.000-10.000 sf 10.000-50.000+ sf Top-of-the-line installation, amenities and Alignment of business objectives with infrastructure creates an ability to attract anticipated growth and retain human capital Leased office: direct or sublet Leased office: direct 2-5 years 5-15 years Modest to maximum: IT/HVAC infrastructure, Minimal to modest: depending on CAPEX work allowance shared between tenant and and FF&E landlord, FF&E Moderate: 4-6 month letter of credit; good Moderate: 6-12 month letter of credit; good guy guarantee may be required; favorable guy guarantee typically required burn down Global identity, well established, leverage Autonomy, shorter term, identity with ownership Increased occupancy costs, sublandlord Significant real estate expense, exit strategy solvency, configuration in the event of disposition

PHASE 3

PHASE 2

COMPETITIVE LANDSCAPE

SELECT LIST OF LARGEST FUNDS BASED ON AUM

1) 452 Fifth Avenue

Man Group Tilden Park Capital Management Varadero Capital

- 2) 880 Third Avenue Renaissance Technologies
- **100 Avenue of the Americas**Two Sigma Investments
- 4) 101 Avenue of the Americas Two Sigma Investments
- 5) 399 Park Avenue Millennium Management Brigade Capital Management
- 6) 40 West 57th Street Elliott Management PointState Capital Management Highbridge Capital Management
- 7) 350 Park Avenue Marshall Wace
- 520 Madison Avenue
 Davidson Kempner Capital Management
 Element Capital Management
 TIG Advisors
 Axonic Capital Management
- 9) 425 Park Avenue Citadel
- 10) 50 Hudson Yards BlackRock
- 11) 1166 Avenue of the Americas D. E. Shaw Group
- 12) 315 Park Avenue South Winton Capital Management*
- 13) 280 Park Avenue
 Viking Global Investors
 BlueMountain Capital Management
 Napier Park Global Capital
 Trian Partners
 Taconic Capital Advisors
- 14) 152 West 57th Street
 Canyon Capital
 CQS
 Kingdon Capital Management
 Haidar Capital Management
- 15) 1270 Avenue of the Americas TCI Fund Management
- 16) 299 Park Avenue King Street Capital Management Bardin Hill Asset Management
- 17) 1633 Broadway PIMCO
- 18) 767 Fifth Avenue

York Capital Management Perella Weinberg Partners Glenview Capital Management Maverick Capital Reservoir Capital Management Icahn Enterprises

- 19) 9 West 57th Street Och-Ziff Capital Management* D1 Capital Partners Coatue Management
- 20) 55 Hudson Yards
 Third Point
 Point72 Asset Management
 Engineers Gate
 Centiva Capital
 Nokota Capital Management
 Arosa Capital Management
 Healthcor Management

- 21) 610 Broadway
 Anchorage Capital Group
- 22) 500 Park Avenue Magnetar Capital Samlyn Capital Caxton Associates
- 23) 300 Park Avenue GoldenTree Asset Management
- 24) One Bryant Park
 SRS Investment Management
 Marathon Asset Management
- 25) 245 Park Avenue Angelo, Gordon & Co.
- 26) 1370 Avenue of the Americas Pharo Management
- 27) 1 Penn Plaza SECOR Capital Advisors
- 28) 510 Madison Avenue
 Senator Investment Group
 Varde Partners
 400 Capital Management
 Stone Ridge Asset Management
 Chieftain Capital Management
- 29) 375 Park Avenue Carlson Capital EnTrustPermal
- **30) 101 Park Avenue**Tiger Global Management
 Hound Partners
- **31) 787 Eleventh Avenue** Pershing Square
- 32) 650 Fifth Avenue
 Systematica Investments
 WorldQuant
- 33) 590 Madison Avenue Brevan Howard DW Partners
- 34) 1251 Avenue of the Americas Waterfall Asset Management
- **35) 1350 Avenue of the Americas** Cheyne Capital
- 36) 450 Park Avenue Steadfast Capital Management Harbinger Capital Junto Capital Management
- 37) 410 Park Avenue Solus Alternative Asset Management
- 38) 1745 Broadway PDT Partners
- 39) 7 World Trade Center Capstone Investment Advisors
- 40) 800 Third Avenue Graticule Asset Management
- 41) 140 East 45th Street Greenlight Capital
- **42) 660 Madison Avenue**Birch Grove Capital
- 43) 65 East 55th Street Eminence Capital ExodusPoint
- 44) 90 Park Avenue
 Autonomy Capital
 Bridger Capital Management
 Tenaron Capital Management
 Abdiel Capital Management
- 45) 767 Third Avenue Rubric Capital Management

- 46) 330 Madison Avenue HG Vora Capital Management
- 47) 250 West 55th Street
 Soros Fund Management
 Sachem Head Capital Management
 Warlander Asset Management
 Squarepoint Capital Management
- 48) 499 Park Avenue Empyrean Capital Partners Cantillion Capital Management
- 49) 535 Madison Avenue
 Garda Capital Partners
 Gotham Asset Management
 Aurelius Capital Management
 Melvin Capital Management
 Monarch Alternative Capital
- 50) One Rockefeller Plaza
 Highline Capital Management
- 51) 11 Times Square Kepos Capital Moore Capital Management SIR Capital Management
- **52) 1095 Avenue of the Americas**Pine River Capital Management
- 53) 600 Lexington Avenue LibreMax Capital MKP Capital Management KCL Capital Management
- 54) 777 Third Avenue Hudson Bay Capital Management Medalist Partners
- 55) 475 Fifth Avenue Ionic Capital Management
- 56) 527 Madison Avenue Long Pond Capital SkyBridge Capital
- 57) 500 Fifth Avenue Hildene Capital Management
- **58) 1177 Avenue of the Americas**Seer Capital Management
- 59) 15 East 26th Street Holocene Advisors
- 60) 126 East 56th Street Quest Partners
- 61) 780 Third Avenue Tricadia Capital Management
- 62) 405 Lexington Avenue Saba Capital Management
- **63) 888 Seventh Avenue**Tourbillon Capital Partners
 Wildcat Capital Management
- **64) 12 East 49th Street**Argentem Creek Partners
 Brave Warrior Advisors
- **65) 666 Fifth Avenue**Atlantic Investment Management
- 66) 51 Astor Place
 Tudor Investment Corporation
 Perceptive Advisors
 Maplelane Capital
- **7 Times Square**TimesSquare Capital Management







MOST NOTABLE TRANSACTION OF 2Q 2019

Deerfield Management345 Park Avenue South

Owned by RFR Realty ("RFR") since 1992, 345 Park Avenue South was fully occupied by advertising agency firm Digitas until its lease termination in February 2018. In hopes of securing one or two anchor tenants to fill the 333,800-square-foot building, RFR planned—and highly publicized—a major renovation.

RFR's strategy fell through in May 2019 when Deerfield Management ("DM") announced its acquisition of the building. Given RFR's public marketing and leasing efforts, it came as a shock to the industry that DM would assume full ownership and control of the asset.

For two years prior to the announcement, DM had been quietly searching the market for a site that could serve a dual purpose: a headquarters for its own operations and a life sciences development center.

The reported sale price ranges from \$345,000,000 to \$385,000,000, equating to about \$1,033 to \$1,153 per square foot. Sources also reported that RFR received an interest in one of DM's funds valued at approximately \$150,000,000.

According to a cost-benefit analysis filed in April with the New York City Industrial Development Agency, DM is seeking \$97,300,000 in tax benefits for the project. However, the new owner estimates that the project could result in \$162,300,000 of benefits to the city and create 974 full-time jobs within three years of its 2020 completion.





OFFICE MARKET SNAPSHOT

At the time of publication, Cushman & Wakefield's research team tracked 22 liquid investment firm transactions this quarter. The breakdown is below:

Midtown

Eighteen leases were executed, accounting for 151,250 sf. The average taking rent was \$88.53 psf, a 23.1% decrease from last quarter. Concessions for new leases averaged five months of free rent and \$70.00 psf in tenant improvement allowance.

Midtown South

Three leases were executed averaging \$91.00 psf, a marginal increase in leasing activity compared to last quarter when no transactions occurred.

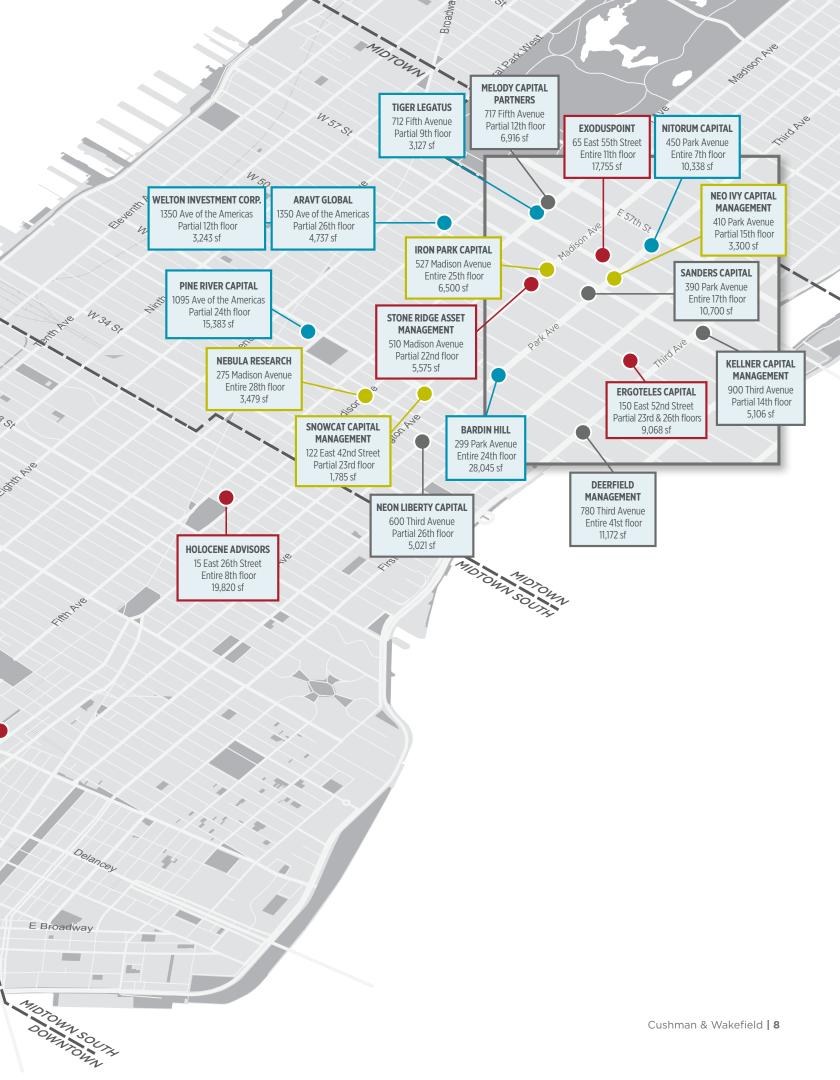
Downtown

The only leasing transaction that took place was Alphadyne Asset Management's renewal and expansion at 17 State Street. The firm signed a 43,109-sf lease for 12 years.

- New Launch
- Relocation
- Expansion
- Renewal

*Financial terms and conditions of these transactions are kept in strictest confidence.





IN THE SPOTLIGHT

NEW SUBLEASE AVAILABILITY

412 West 15th Street Entire 9th Floor

With its sights set on a nearby asset able to accommodate long-term growth objectives, this fund elected to put its space on the market.

This ninth-floor sublease provides prospective subtenants the opportunity to house their operations in one of the most coveted buildings in the Meatpacking District. Designed by Fogarty Finger and constructed within the past year, the installation can accommodate 26 employees and includes brand new furniture for a true "plug and play" opportunity, thus limiting a subtenant's exposure to CAPEX.

In 2018, 412 West 15th Street was one of the most soughtafter buildings among alternative investment firms. Its tenant roster includes Tikehau Capital, Copenhagen Infrastructure Partners, Long Light Capital and Kimmeridge Energy. As a newly-constructed asset with spectacular views located in the trendiest neighborhood in Manhattan, the building is able to command taking rents well above \$115 psf.

Asking Rent: \$135.00 psf

Size: 8,376 sf

Term: Through June 29, 2026

Free Rent: 2-3 months
TI Allowance: As-is

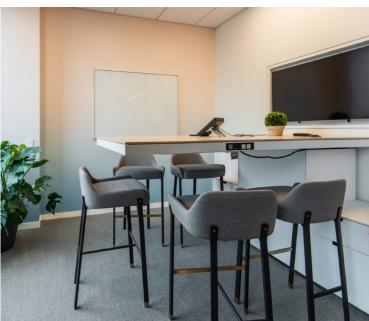
Existing Installation















IMPORTANT CREDIT CONSIDERATIONS

Key business drivers that owners evaluate when determining security deposit GP and LP diversification Fund/investment management contract structure Investment strategy AUM, fee and redemption restrictions Number of funds Fund performance history Number and nature of regulatory issues Source: Tenant Risk Assessment 11 | Office Alpha



Jeffrey R. Lovell 212 841 5994 jeffrey.lovell@cushwake.com William T. Yeatman 212 841 7681 will.yeatman@cushwake.com Winston C. Schromm 212 841 7873 winston.schromm@cushwake.com

